



**MSG YEAR END ASSESSMENT AND PLANNING:
GOVERNING THE NEW FRONTIER**

November 13-14, 2019
Holiday Inn Hotel, 1 ADB Avenue, Ortigas Center, Pasig City

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A. Background

The **Philippine Extractive Industries Transparency Initiative (PH-EITI)** was formally created in 2013 through Executive Order No. 147, pursuant to Executive Order No. 79, s.2012, where the Government committed to implement the Extractive Industries Transparency Initiative (EITI), the global standard for the open and accountable governance of oil, gas and mineral resources. This standard is implemented by governments, in collaboration with extractive industries and civil society.

PH-EITI works to achieve five specific objectives:

1. Show direct and indirect contribution of extractives to the economy (through EITI process);
2. Improve public understanding of the management of natural resources and availability of data;
3. Strengthen national resource management / strengthen government systems;
4. Create opportunities for dialogue and constructive engagement in natural resource management in order to build trust and reduce conflict among stakeholders; and
5. Pursue and strengthen the extractive sector's contribution to sustainable development.

Since its inception in the Philippines in 2013, PH-EITI has fostered dynamic collaboration between and among government agencies, extractive companies, and civil society. Among its significant outcomes are the creation of a multi-stakeholder platform for safe and constructive dialogue and the establishment of a system for the disclosure of extractives data. The Philippines has also been validated and recognized internationally for having the capacity to meet international standards¹. As it continues to further the cause of transparency and accountability in the extractives, PH-EITI moves towards integrating transparency in existing systems of data disclosure to enable a more open, inclusive, and systematic governance of the country's natural resources.

¹ After undergoing international validation, the Philippines was declared by the EITI Board in October 2017 as the first among more than 50 countries implementing EITI worldwide to have achieved satisfactory progress in complying with the 2016 EITI Standard.

The Multi-Stakeholder Group

At the helm of the efforts and achievements of PH-EITI is the Multi-stakeholder Group or MSG, which serves as the governing body of PH-EITI. The MSG provides a platform for business and civil society stakeholders to co-implement PH-EITI with government agencies. Together as a body, the stakeholders are treated as partners in an inclusive decision-making process and are provided the opportunity to participate in the development, implementation, monitoring and evaluation of the PH-EITI work plan.

The MSG is chaired by the Department of Finance, and composed of representatives of government, industry, and civil society. The government is represented by the Department of Finance, Department of Environment and Natural Resources - Mines and Geosciences Bureau, Department of Energy, Department of the Interior and Local Government, and the Union of Local Authorities of the Philippines. The industry or business sector is represented by the Chamber of Mines of the Philippines, and the Petroleum Association of the Philippines. Civil society is represented by Bantay Kita - Publish What You Pay Philippines.

Theme for 2019 Planning

The theme of the assessment and planning was “**Governing the Next Frontier**” which aligned with the overall direction of PH-EITI in mainstreaming and sustaining transparency advocacy among stakeholders. The activity had two objectives. One, to evaluate the PH-EITI performance for 2019 and craft the strategic and operational plan for 2020; and two, to set the parameters of and define purposive roles and terms for the MSG as administrator of PH-EITI in the years ahead. The two-day activity was built on the principle that planning was not a mere exercise, but an opportunity for key actors, in this case the MSG members, to set and communicate specific standards, goals, priorities and expectations; determine how to get the right resources in the right place and time, and coordinate actions of all involved.

B. Module Description

The year-end assessment and annual planning had four modules. These are described below:

Module 1: Governing for the Next Frontier

This module tackled the existing terms, rules, and roles of the MSG and reflected on achievements, best practices, and critical issues. The PH-EITI secretariat presented the project milestones for 2018, while sectoral representatives to the MSG presented their contributions and challenges in carrying out their roles and functions. The module resulted in an analysis of the operations of PH-EITI: its strengths or good practices, weaknesses, threats in the external environment and opportunities that should be explored. The assessment led to identification of critical issues that may affect the operations of PH-EITI in the future.

Module 2: Reaching the Next Frontier

This module focused on crafting the direction, including the vision, mission and goals of PH-EITI in the next three (3) years, and the specific deliverables for 2020. The outputs of this module were a vision and mission statement, goals, objectives and programs for PH-EITI. The programs were detailed and developed into specific activities with clear objectives.

Module 3: Harmonizing Work – Strengthening PH-EITI Capacity

This module discussed specific approaches to enhance the working relationships between and among the MSG and the secretariat for efficient and effective delivery in key result areas as stipulated in the plans. A capacity-building plan was discussed to help the MSG carry out its mandate will also be discussed. The module resulted in a set of protocol for MSG and the secretariat and a capacity building plan for the MSG.

The course framework is illustrated in figure 1. The schedule is also attached as annex to this report.

C. Approach and Methodology

The course used interactive and participative methods to engage the participants in candid sharing of ideas, experiences and aspirations. Small groups were formed for deeper dives into how to operationalize the goals of PH-EITI.

D. Highlights of the Discussion

Opening and Expectations Setting

Each participant was requested to share what he or she expects to be discussed during the year-end assessment and planning. The summary of the expectations mentioned by the MSG members are:

- Identify gaps and find improvement
- Hold candid discussions
- Recalibrate
- Reassess direction and speed and travel, "true north"
- Core strength and thrust
- Safe space for dialogue
- Open to innovative efforts
- Thresh out obstacles
- Open and frank discussions
- Build on trust and nurture
- Connect IPs to National Agencies
- Discuss process - all issues
- Learn how to explain where oil revenues go
- EITI is a platform for years
- Sustainable operations
- Renew commitment
- Heart
- Point of convergence, agree
- Safe space
- Brokenness
- Built with honesty
- Best actions -- become a habit

The facilitator highlighted that these expectations would help guide the group throughout the planning session. Towards the last module of the planning, the body would assess if these expectations are addressed and met.

The objectives of the session were presented to guide all participants on the direction of the two-day activities:

1. Evaluate the PH-EITI performance for 2019 and craft the strategic and operational plan for 2020;
2. Set the parameters of and define purposive roles and terms for the MSG as administrator of PH-EITI in the years ahead.

Module 1: Governing for the Next Frontier

Best Practices and Critical Performance Gaps

Following the presentations, the facilitator led the discussion on identifying best practices and critical performance gaps on the implementation of EITI in the Philippines. The participants work on analyzing the SWOT of PH-EITI. Through this exercise, the MSG members identified the strengths and weaknesses of both PH-EITI and the MSG, and the available opportunities and threats that might affect EITI in the next three (3) years.

The result of the SWOT Analysis is presented below.

	Strengths	Weaknesses
	<ul style="list-style-type: none"> ● Collective commitment of MSG/each sector ● Diversity (multi-stakeholder that works) ● Promotes transparency “public good” ● Open communication ● Proven track record of PH-EITI (recognized model) ● Track record of success (first country to have recognition) ● Capacitated/competent and dedicated MSG and Secretariat ● Support of constituency groups ● Participation ● Strong DOF leadership ● Collective belief in the value of EITI ● Existing networks/linkages ● Inherent value of transparency 	<ul style="list-style-type: none"> ● Low budget/resources ● Budget ● EO not RA ● Difficulty in popularizing the Report ● Non-participation of certain entities ● Limited localization of EITI ● Shrinking civic space ● EITI institutionalization is still weak
	Opportunities	Threats
	<ul style="list-style-type: none"> ● Going beyond fiscal transparency (gender, social, environment) ● International reputation ● Subnational PH-EITI ● 2020 validation ● Engagements ● Interest in and support for EITI in Congress (possible legislative intervention) 	<ul style="list-style-type: none"> ● Change in leadership ● Reporting fatigue (companies and government) ● 2020 validation ● Lack of BO ● Listing/disclosure ● Non-institutionalization of EITI (due to lack of support) ● Corruption ● Red-tagging

Following the assessment of the strengths and weaknesses, and the opportunities and threats, the critical issues and challenges were identified:

Critical Issues

- Limited Resources/Low budget/resources.
- Personal and institutional commitment.
- 2019 EITI Standard.
- EITI implementation stands on a flimsy platform (EO not RA).
- Corruption
- Value adding and purpose of EITI
- Specific programs and activities
- Strengthening and expanding linkages.

Module 2: Reaching the Next Frontier

The participants were requested to articulate statements that describe the gains of PH-EITI, identify the value of PH-EITI to its different stakeholders by reacting to a future in case the project were terminated.

EITI is good because...

- It espouses transparency, going beyond standards
- Multi-stakeholder group that really works
- Bringing stakeholders together, in the past, it seemed impossible for CSO to talk to industry. This is a good development to sit down and discuss things in the right perspective.

Without PH-EITI, what will happen?

- Social unrest in communities will continue.
- We will lose our ability to demand accountability from government regarding the use of revenues.
- The public will be shortchanged in information.
- We will lose opportunity to uplift the lives of people in communities.
- There will be no open communication.
- There will be no change in perception regarding industry which is based on information endorsed by a multi-sectoral group.
- We lose long-term, open data.
- We lose the unique multi-stakeholder platform for dialogue.
- We lose advocates of better resource governance.
- People will lose their trust in government. Deception will continue.
- We lose the light.

From the best practices and the different scenario that PH-EITI might encounter, the roles and responsibilities of the various stakeholders as mandated in the Executive Order 147 and the Internal Rules of PH-EITI were listed.

Roles of the Members of the PH-EITI MSG

General Roles of the MSG members:

- Ensure an open and transparent functioning of PH-EITI
- Address confidentiality concerns in implementing EITI
- Communicate and provide linkages and facilitate dialogue with the different organizations and groups regarding related issues
- Help determine parameters of EITI implementation
- Be involved in communicating updates and results to their respective constituencies and to the general public
- Implement capacity building and other knowledge exchange activities for those less familiar with EITI

Role of Government Representatives:

- Provide political leadership and support such as creating a unit which will provide secretariat and technical support to PH-EITI
- Ensure the full participation of national government agencies and LGUs in the implementation of EITI and create an enabling policy environment for the same
- Ensure the full participation of extractive companies
- Encourage the full participation of civil society
- Provide a legal basis for implementation of EITI as well as identify and address legal barriers and regulations that block the proper implementation of EITI
- Disclose government revenues and relevant data in an accurate and timely manner and at a level of detail to be agreed upon by the MSG

Role of Business Representatives:

- Help ensure the full participation of extractive companies
- Disclose payments and relevant data to government, IPs and other stakeholders in an accurate and timely manner at a level of detail to be agreed upon by the MSG
- Communicate with industry stakeholders developments on EITI

Role of CSO Representatives:

- Communicate and consult widely with a diverse set of stakeholders including those outside the steering group and build capacities on EITI
- Ensure full participation of relevant CSOs
- Monitor the disclosures done by the government and extractive companies

What is the Vision for PH-EITI

The participants were divided into two groups. Each group was tasked to write down PH-EITI vision for 2020 to 2022.

The draft vision of two groups were:

Group A	Group B
<ul style="list-style-type: none"> • Stay alive • Intensify advocacy – rather than complain • More visible and vocal CSO and business sectors • Mobilize CSO and business sector resources • Strengthened communication* and engagement strategies (especially to legislators and LGUs) • Focus on outreach to LGUs 	<ul style="list-style-type: none"> • Go beyond transparency reporting, work towards effecting change • Have a seat and voice at the table of MICC to recommend policy change relevant to EITI mandate • A firmer/more permanent basis for PH-EITI existence

<ul style="list-style-type: none"> ● *Communication – make data accessible, relevant and comprehensible to communities. ● Strengthening localization ● Be broken, so we can be stronger ● Be prepared for 2022. 	
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The participants then crafted different Vision Statement and discussed why they saw the statements as reflecting the work of PH-EITI, now and into the future.

The different statements were:

- Natural resource governance to empower communities
- A sustainable organization for natural resource governance to empower communities
- A transparency platform for inclusive natural resource governance to empower communities
- A sustainable organization for natural resource governance to empower communities
- A transparency platform for inclusive natural resource governance to empower communities
- A commitment to a transparency platform committed for inclusive natural resource governance to empower communities

From the discussions, the group gained consensus that the PH-EITI vision for 2020-2022 was to work towards

A transparency platform for stakeholders committed to inclusive and effective natural resource governance to empower communities.

To achieve this vision, the mission of PH-EITI would be to work as

a sustainable initiative that serves as a multi-sectoral platform of commitment for transparency in and policy reform on natural resource governance to empower communities.

Following the mission statement, ideas were elicited for the writing the institutional strategy, objectives and programs. The discussion questions included: *how to develop sustainable organization, how to develop commitment, a core attribute of MSG members, how to achieve policy reforms and how to empower communities*

Consensus was reached on goals for PH-EITI for the next three years:

PH EITI Goals

1. Show direct and indirect contribution of extractives to national development.

2. Improve public understanding of the management of natural resources and availability of data.
3. Strengthen government systems for natural resource management.
4. Create opportunities for dialogue and constructive engagement in natural resource management in order to build trust and reduce conflict among stakeholders.
5. Pursue and strengthen the extractive sector's contribution to sustainable development.

Objectives (2020-2023)

1. Improve the platform of commitment for transparency and create a safe space for dialogue and debate on natural resource governance.
2. Maintain an impartial verified database on the extractives sector.
3. Develop capacities of EITI stakeholders to effectively participate in natural resource governance.
4. Strengthening and expanding linkages of EITI.
5. Formulate and propose policy reforms including development processes and mechanisms of natural resource governance.
6. Sustaining current operations and activities ("*Staying alive.*")

Institutional Strategy (2020-2023): Re-energize and expand linkages for natural resource governance in the next frontier.

Programs

1. Report and Policy Research
2. Outreach and Linkages
3. Communication and Advocacy
4. Education and Training on NRG

Module 3: Harmonizing Work for Greater Efficiency and Effectiveness

In the discussion, the role of the stakeholders and the MSG in the implementation of the plan of PH-EITI were also clarified.

The role of the PH-EITI Stakeholders: Champion, link, mobilize, facilitate, inform, educate and capacitate.

The role of MSG Members: Champion and advocate, link, mobilize, facilitate, inform, educate and capacitate.

Roles of MSG Members

Since the members of the MSG will be taking the lead role in ensuring that the programs identified will happen, their competencies were described using an exercise where a want ad is written to recruit the ideal MSG Member.

WANTED: MSG Member

Knowledge:

- Familiar with natural resource governance, extractive industries, and local governance;
- Understands public finance, conservation, economics, environment, and peoples' rights;
- Appreciates governance at various levels;
- Knows research;
- Has working knowledge on planning.

Skills:

Negotiation, management, persuasive communication and presentation, representation, listening, financial literacy, able to create a mosaic from different ideas, people skills

Attitude:

Impeccable integrity, willingness to learn, inquisitiveness, openness to new ideas, tenacious, personable, generous with time

Experience:

Dealing with communities, consensus-building

Capacity Building Needs of MSG and Secretariat

To enable both the MSG and the secretariat deliver the programs and activities identified in the operational plan, they have listed the capacity building program they need.

MSG Secretariat	Secretariat
Resource mobilization	Resource mobilization
Networking	Networking
Representation and negotiation	Representation and negotiation
Lobbying and advocacy	Lobbying and advocacy
Design and delivery of capacity-building programs	Design and delivery of capacity-building programs

E. Synthesis and Recommendation

The Visioning and Planning exercise of PH-EITI was a thorough assessment of the initiative's contributions and its limitations by members of the MSG. The assessment was made comparing what had been achieved in 2018-2019 with what was planned and the original mandate of PH-EITI as embodied in its organizing EO. The process to create a vision/mission/goal for the initiative was a first step in sustaining its gains.

Recommendations

1. The results of the planning need to be written up as a three-year plan. Once completed, the plan should be reviewed and approved by the PH-EITI MSG.
2. The approved plan should then be shared with current stakeholders and with new members of the MSG to build a common and strong commitment to the initiative despite sectoral differences.

3. The plan should also be translated into simple, clear communication materials for hand out to LGUs and communities to manage the lack of understanding of what is PH-EITI.
4. It is recommended that a monitoring and evaluation plan be prepared for the plan with clear indicators that can monitor progress towards the initiative's goals.
5. This monitoring plan will gather data that should then constitute a regular progress report for presentation to and review by the MSG. The responsibility for managing this monitoring and evaluation of PH-EITI should be assigned to a technical staff and be part of their job responsibility.
6. The annual planning exercise should be planned as part of the work program of PH-EITI and preparation should include circulation of materials before the event at least a month in advance.

Respectfully submitted,

Marcia Feria-Miranda
Trainer/Consultant for MSG Planning
November 25, 2019

ANNEXES

Detailed Course Design

Day and Time allotment	Module	Objectives of the Session	Session / Key Topics to be Covered	Process	Person Responsible/ Materials
Day 1					
9:00 – 9:40 a.m.	Opening	<p>At the end of the session, participants are expected to:</p> <ul style="list-style-type: none"> ● Affirm the workshop objectives and schedule ● Meet participants and encourage participation & sharing ● Agree on ground rules for the two-day session 	<ul style="list-style-type: none"> ● Welcome remarks ● Introductions & Levelling of Expectations ● Planning Orientation ● Administrative Reminders/House Rules 	<p>Participants are formally welcomed by the Secretariate and DOF. Meeting process is handed over to the Facilitator. Introductions commence:</p> <ul style="list-style-type: none"> ● Name, Institution and years with EITI ● My Expectations for EITI planning ● Share – <i>My Highpoint of 2019</i> <p>Expectations are processed against the Objectives/Schedule of the Workshop (refer to Planning Workbook). House rules and administrative details are announced by the Secretariate</p>	<p>Asec. Habitan</p> <p>MFMiranda</p>
9:40 – 11:20 a.m. (with breaks)	Module 1: Governing for the Next Frontier	<ul style="list-style-type: none"> ● Appreciate the functions of a multi-stakeholder group as a governing body ● Review the accomplishments of EITI, 2018-2019 	<p>ing Back: Assessment of the Achievement and Gaps of 2018-2019</p> <p>1.1 EITI Now – Report from the Secretariat on 2018 Accomplishments and Current Developments</p>	<p>Facilitator guides group in overview of the EITI planning process and outputs expected from participants.</p> <p>Presentations are made on the current reality:</p> <ul style="list-style-type: none"> ● 2018 EITI Annual Progress Report ● Stakeholder Reports 	<p>Atty. MKLE</p>

Day and Time allotment	Module	Objectives of the Session	Session / Key Topics to be Covered	Process	Person Responsible/ Materials
			1.2 Stakeholders Contributions & Challenges (25 min@) <ul style="list-style-type: none"> - Civil Society - Bantay Kita - Industry – PAP and COMP - Government – DOF, MGB, DOE 	<ul style="list-style-type: none"> - CSO - Industry - Government <p>Meta cards are given to pax where they can list critical issues and opportunities derived from the presentations that they assess will impact on EITI operations in 2020.</p>	<p>Ms. Grafilo Atty. Recidoro</p> <p>Asec. Habitan Dir. Soluta/ Engr. Aguilos</p>
11:20 – 12:30 p.m.		<ul style="list-style-type: none"> ● Articulate the strengths, noted best practices and critical issues confronting EITI operations in 2020 	1.3 Best Practices & Critical Issues	Meta cards are posted and critical issues are summarized in plenary	MF Miranda
1:30 -1:45 pm	Module 2: Reaching the Next Frontier	At the end of the session, the participants are expected to:	Creativity Exercise <i>The Ultimate Challenge Game</i>	<i>Participants solve ultimate, open-ended problems that have no solution. Each pax is given 3 minutes to solve a problem that they pick out of a hat. Facilitator processes answers – How do ultimate questions spur creativity? What are the ultimate challenges in our industry?</i>	
1:45 – 2:30 p.m.		<ul style="list-style-type: none"> ● Review the EITI mandates, previous mission of EITI-PH ● Brainstorm on mission and vision for EITI-PH 	<ul style="list-style-type: none"> ● Revisiting Our Mandate ● Crafting Our Mission and 	In Plenary, using meta cards, the mission is reviewed, personally reflected on, then discussed. Key words from each participant – practical and aspirational – will be used to craft a mission/vision for 2020 – 2023.	

Day and Time allotment	Module	Objectives of the Session	Session / Key Topics to be Covered	Process	Person Responsible/ Materials
2:30 – 4:00		<ul style="list-style-type: none"> Craft the EITI Mission and Vision, 2020 - 2023 	<p>Vision, 2020-2023</p> <ul style="list-style-type: none"> Our Terms of Reference as MSG Members 	By group, the terms of reference (2013) are reviewed. Each group is asked to create a “Want Ad” detailing the experience, skills and work to be done of the new MSG member. Each group presents and the presentation processed. In Plenary, a new set of Terms of Reference is proposed for MSG members, 2020-2023.	
Day 2					
9:00 – 9:15 a.m.	Recap of Day 1			The Morning News: A morning news panel is constituted to report on the highlights of Day 1.	
9:15 – 10:30 a.m. 10:30 – 12:00 n.n.	Continuation of Module 2	At the end of the session: EITI strategies will be identified that can manage hindering and further enhance best practices. Operational plans will be discussed and detailed into key result areas and performance indicators for 2020-2023.	Continuation of Module 2: - Strategic Scenarios and Operational Plans - Annual Operational Plan, 2020	Facilitator reviews the newly crafted mission/vision with the group and encourages them to identify strategies that will help them maneuver the complexities and unknowns in the future. After discussion and identification of EITI strategies – the groups work on the EITI operational plan by Theme – identifying activities, key result areas and key performance indicators. Groups present these in plenary for discussion and endorsement to EITI.	

Day and Time allotment	Module	Objectives of the Session	Session / Key Topics to be Covered	Process	Person Responsible/ Materials
1:00 – 1:15 pm.	IceBreaker/Creativity Exercise	At the end of the exercise, participants learn the importance of feedback versus rules or instruction in a fun learning activity.	<i>Creativity Exercise: The No-Hands Game</i> <i>Participants use feedback to try to get a volunteer to move his or her hands while the leader uses instructions to try to get the volunteer to move his or her legs. (15 minutes) The exercise shows that feedback is often much more powerful than rules or instructions – even from an authority figure.</i>		
1:00 – 2:30 p.m. 2:30 - 4:30 p.m. (with break)	Module 3 Harmonizing Work for Greater Efficiency and Effectiveness	At the end of the session, the participants are expected to: <ul style="list-style-type: none"> Assess the workflow between and among MSG members, and between the Secretariat Set capacity building programs for the MSG and the Secretariat to deliver the work plan well 	<ul style="list-style-type: none"> Enhancing Efficiency: The Workflow of MSG and the Secretariat <ul style="list-style-type: none"> Role of the secretariat Enhancing Capacity to Achieve the Mandate 	<p>Facilitator asks the group to identify different situations when the work process would have been more successful if a process was defined. These are dissected as tasks and examined as a process which can be adopted to promote efficiency and results. Facilitator encourages them to suggest positive work norms.</p> <p>Facilitator guides participants in identifying skills needed and to formulate an annual capacity building plan</p>	

Day and Time allotment	Module	Objectives of the Session	Session / Key Topics to be Covered	Process		Person Responsible/ Materials
4:30 – 5:00 p.m.	Synthesis and Closing	At the end of the session, the participants are expected to: <ul style="list-style-type: none"> Express their appreciation or apprehension on the Strategic and Work Plans 	<ul style="list-style-type: none"> Synthesis of major course learning Affirming the PH-EITI Plan Document, 2020-2023 Closing remarks 	Facilitator and Participants reflect on the outputs of the workshop and formally endorse these to DOF/ EITI Secretariate.		
5:00 – 8:00 p.m.			<ul style="list-style-type: none"> Social Activity 	PH-EITI Secretariat		
Day 3						
6:30 a.m. 9:00– 5:00 p.m.	Assembly Time	<ul style="list-style-type: none"> The activity will provide the MSG members opportunity to observe the operation of a non-metallic company The other activity will provide the MSG members opportunity to observe the livelihood activity of a community-enterprise supported by Oceana Gold through a microfinance institution (Grameen Pilipinas Microfinance Inc.) in Taytay, Rizal 	<ul style="list-style-type: none"> Visit to Republic Cement in Teresa, Rizal Visit to Oceana Gold Supported project for rug makers in Taytay, Rizal 	PH-EITI Secretariat	*logistics: - vehicle service -food -briefing kit about Republic Cement and Oceana Gold partnership with Grameen Pilipinas Microfinance Inc.	



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PROGRAM

Day 1- November 13

9:00 – 9:40 a.m.	Ecumenical Prayer	Mr. Augusto S. Blanco, Jr. MSG Member
	Welcome	Hon. Ma. Teresa Habitan, Assistant Secretary Department of Finance
	Introduction of Participants Levelling of Expectations Presentation and Adoption of Workshop Objectives	Ms. MF Miranda, Facilitator
10:00 – 10:20 a.m.	Break <i>Module 1: Governing for the Next Frontier</i>	
	EITI Now – Report from the Secretariat on 2018 Accomplishments and Current Developments	Atty, MKL Espinosa, PH-EITI secretariat
10:20 – 11:20 a.m.	Stakeholders Contribution and Challenges	

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	<ul style="list-style-type: none"> ● Government Agencies <ul style="list-style-type: none"> -DOF -DOE -MGB -ULAP -DILG 	<p>Asec. Ma. Teresa Habitan Dir. Araceli Soluta Engr. Romualdo Aguilos Ms. Maricor Cauton</p>
	<ul style="list-style-type: none"> ● Civil Society Organizations (CSO) <ul style="list-style-type: none"> -Bantay Kita 	<p>Ms. Pamela Grafilo</p>
	<ul style="list-style-type: none"> ● Industry <ul style="list-style-type: none"> -Chamber of Mines of the Philippines -Petroleum Association of the Philippines 	<p>Atty. Ron Recidoro</p>
11:20 – 12:30 p.m.	Best Practices and Critical Performance Gaps	Plenary
	L U N C H	
1:30 – 3:00 p.m.	<p><i>The Ultimate Challenge Game</i> <i>Module 2: Reaching the Next Frontier</i> Revisiting Our Mandate Crafting Our Mission and Vision, 2020-2023</p>	<p>Atty, MKL Espinosa</p>
3:15 – 5:00 p.m.	<p>Break Our Terms of Reference as MSG Members</p>	<p>Ms. MF Miranda</p>
5:00 – 8:00 p.m.	Social Activity	PH-EITI Secretariat
<u>Day 2- November 14</u>		
9:00 – 9:15 a.m.	Summary of Day 1	MSG

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9:15 – 10:30 a.m.	<i>Continuation of Module 2: Strategic Scenarios and Operational Plans</i> <ul style="list-style-type: none">● Strategic Scenarios, 2020-2023	Ms. MF Miranda
10:30 – 12:00 nn	<ul style="list-style-type: none">● Annual Operational Plan, 2020	
	LUNCH	
1:00 – 2:30 p.m.	<i>Creativity</i> <i>Module 3: Harmonizing Work -Strengthening PH-EITI MSG Capacity</i>	Ms. MF Miranda
2:30 – 4:30 p.m.	How do We Work? How do we Work Better? Strengthening EITI Capacity –MSG Capacity Building Strategies	
4:30 – 4:45 p.m.	Affirming the PH-EITI Plan Document, 2020-2023: Reflection from MSG	Atty. Ron Recidoro, COMP Dr. Ben Maata, Philippine Grassroots Engagement in Rural Development Foundation, Inc
4:45 – 5:00 p.m.	Closing Evaluation	Asec. Ma. Teresa Habitan PH-EITI secretariat

Day 3- November 15

Module 3: MSG Capacity Building (Field Visits)
Visit to Non-Metallic (Republic Cement in
Teresa, Rizal)

13-15 November 2019

Visit to CSR Supported Project of OGPI in
Taytay, Rizal

Field visit details in separate hand-out

REVISITING THE MANDATE OF THE MSG

Use this tool to assess if the mandates of the MSG² have been achieved through the programs implemented.

1. In the 2nd column, write your recommendations for the mandate specifying the word, phrase or statement to be revised, refined, deleted or added
2. In the 3rd column, list the program or programs of PH-EITI which respond to the mandates in the 1st column.
3. In the 4th column, write your recommendations for the improvement of each program written in the 3rd column in order to carry out the mandates of the MSG, use only key words

Mandates of MSG	Recommendations for the Mandates (specify the word, phrase or statement to be revised, refined, deleted or added)	Program/s that respond to the Mandates	Program Improvement
1. Ensure sustained political commitment for the initiative and mobilizing resources to sustain its activities and goals			
2. Set the strategic direction required for effectively implementing the initiative in the Philippines			
3. Assess and seek the removal of barriers to its implementation			

² EO 147, Section 4

13-15 November 2019

Mandates of MSG	Recommendations for the Mandates (specify the word, phrase or statement to be revised, refined, deleted or added)	Program/s that respond to the Mandates	Program Improvement
4. Set the scope of the EITI process			
5. Ensure that the initiative is effectively integrated in the reform process outlined under EO 79 and any other related government reform agenda			

REVISITING THE OBJECTIVES OF PH-EITI

Use this tool to assess if the objectives of PH-EITI have been achieved through the programs implemented.

1. In the 2nd column, write your recommendations for the objectives specifying the word, phrase or statement to be revised, refined, deleted or added
2. In the 3rd column, list the program or programs of PH-EITI which respond to the objectives in the 1st column.
3. In the 4th column, write your recommendations for the improvement of each program written in the 3rd column, use only key words

Objectives of PH-EITI	Recommendations for the Objectives (specify the word, phrase or statement to be revised, refined, deleted or added)	Program/s that respond to the Objectives	Program Improvement
1. Show direct and indirect contribution of extractives to the economy.			
2. Improve public understanding of the management of natural resources and availability of data.			
3. Strengthen national resource management and governance systems.			
4. Create opportunities for dialogue and constructive engagement in natural resource management order to			

Objectives of PH-EITI	Recommendations for the Objectives (specify the word, phrase or statement to be revised, refined, deleted or added)	Program/s that respond to the Objectives	Program Improvement
build trust and reduce conflict among stakeholders			
5. Pursue and strengthen the extractive sector's contribution to sustainable development			

REVISITING THE POWERS AND FUNCTIONS OF THE MSG

Use this tool to assess the appropriateness of the powers and functions of the MSG³ given the new vision and mission of PH-EITI.

1. In the 2nd column, write your recommendations for the powers and functions specifying the word, phrase or statement to be revised, refined, deleted or added

Powers and Functions of the MSG	Recommendations for the Powers and Functions of the MSG (specify the word, phrase or statement to be revised, refined, deleted or added)
1. Ensure the commitment of the different stakeholders to the implementation of EITI	
2. Define the strategic direction and scope of EITI in the Philippines	
3. Craft, publish, review and update a fully costed Country Work Plan in consultation with key PH-EITI stakeholders and oversee the implementation of the same	
4. Produce all regular reports with contextual information about the extractive industries as may be required by PH-EITI implementation	
5. Establish a mechanism for the EITI reconciliation process	
6. Select and appoint an independent administrator/auditor to reconcile the government and industry reports	

³ EO 147, Section 5

Powers and Functions of the MSG	Recommendations for the Powers and Functions of the MSG (specify the word, phrase or statement to be revised, refined, deleted or added)
7. Direct and supervise the PH-EITI Secretariat in its various activities and establish its internal rules of procedure	
8. Through its various members, conduct outreach to, and capability building of, various sectors in support of the PH-EITI implementation at national and sub-national levels and communicate and build awareness about EITI and the progress of its implantation in the Philippines	
9. Perform such other functions as may be germane to the purpose for which it was created and consistent with this Order and the EITI principles	

Operational Plan

Note:

Write the new objectives in the first column.

Objective	Key Result Area (KRA)*	Key Performance Indicator (KPI)*	Program	Activities	Tasks	Budget

	Key Result Areas or KRA are qualitative manifestations or proofs that the objectives are being attained					
	Key Performance Indicators or KPIs are exact quantification of the KRAs					

Photos of Facilitator at work

