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Mainstreaming Action Plan

Mr. Vincent Lazatin

National Coordinator,
Bantay Kita - Publish What You Pay Philippines

Presentation Outline

1. Background
2. Defining Systematic Disclosure
3. Mainstreaming EITI Data: Strategies and Approaches
4. Key Result Areas
5. Proposed 3-Year Action Plan for Mainstreaming EITI Data Disclosure (2021 to 2023)



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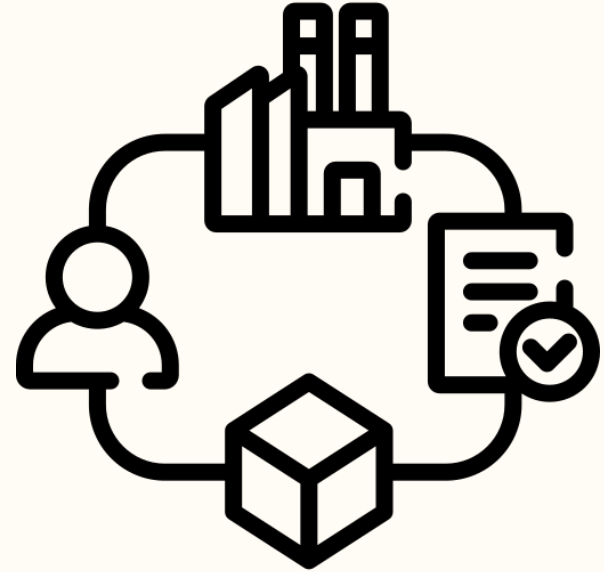
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Background : Mainstreaming Action Plan

The Philippines commits to disclose information along the extractive industry value chain



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Required Disclosures:

contracts and licenses,
production, revenue
collection, revenue
allocation, and social
and economic spending



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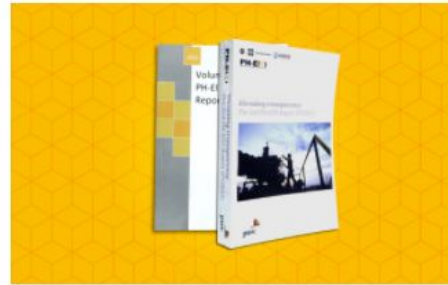
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EITI International Board in 2018

“... by end 2018, all implementing countries are expected to develop a costed work plan for 2019 and onwards that includes steps to mainstream EITI implementation in company and government systems within 3-5 years, with the scope to seek a longer transitional period where needed.”

<https://eiti.org/document/encouraging-systematic-disclosure>



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Mainstreaming Feasibility Study

- Has two phases
- To inform PH-EITI and EITI implementing agencies how EITI can be systematically disclosed.

First Phase	Second Phase
development of a work plan, methodology, and outline of the study, stakeholder consultations and an initial draft	production of a mainstreaming road map including detailed action steps, and finalization of the feasibility study.



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Mainstreaming Feasibility Study

Initial Findings

MSG and implementing agencies to:

- agree on clear objectives and approach to mainstreaming
- develop a mainstreaming roadmap
- enact and implement enabling policies
- utilize existing online platforms of PH-EITI
- identify the actions within a specific time frame in order to effectively mainstream PH-EITI data



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Mainstreaming Consultation Workshops

Participants	Number of Attendees
National Government Agencies	70 reps from 15 agencies
Industry	80 reps from 25 metallic and 16 nonmetallic mining companies
Civil Society	Members of the MSG



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Emerging insights that were drawn from the consultation sessions include:

- the redefinition of systematic disclosure or the adaptation of EITI mainstreaming in the context of the Philippines;
- the continued relevance of reconciliation at least in the interim and in particular data sets;
- the significance of a schematic design or some form of visualization to better communicate how systematic disclosure will look like;
- the combination of centralized and decentralized disclosures as the country's model of mainstreaming, at least in the interim, to facilitate efficient aggregation of data for analysis; and
- redefining the role of the MSG and the Secretariat under PH-EITI mainstreaming.



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Defining Systematic Disclosure



EITI's disclosure requirements are met through routine and publicly available company and government reporting. This could include enabling access to EITI data through public financial reporting, annual company or government agency reports, information portals, and other open data and freedom of information initiatives. A key concern will be ensuring that the published data is comprehensive and reliable. This should include an explanation of the underlying audit and assurance procedures that the data has been subject to, with public access to the supporting documentation. Mainstreaming refers to the process for realising this goal, which may include interim measures, pilots, and other capacity building activities



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WHY SYSTEMATIC DISCLOSURE

- EITI reporting becomes simpler and more cost-effective
- Enables stakeholders to shift their focus from collecting data to using data
- Stakeholders are then better placed to analyse and present findings for public debate and reform
- For companies:
 - Disclosing data at source helps them build trust by improving “social license” to operate
 - Supports creation of a level playing field for business
 - Publishing data regularly and accessibly can help set the right expectations with communities and citizens on extractive operations



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Building the capacity of stakeholders to be able to understand and utilize these data to improve natural resource governance both at the national and policy levels.



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Systematic disclosure for the Philippines means that implementing agencies and companies have the following:

- Designated personnel who understands what EITI data needs to be collected and ensures periodic data collection;
- Procedures and system in place to efficiently collect relevant data from various sources within and outside the agency / company;
- Electronic database in place to organize the collection of EITI data to ease data management; and,
- Online public portal to disclose EITI data in open data formats that are easily accessible and understood.



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Mainstreaming EITI Data: Strategies and Approaches

Systematic disclosure of extractives data in the next 3 years will be governed by the following PH-EITI strategies and approaches:

- **P**artnership and collaboration
- **H**olistic Approach
- **E**nabling Policy Environment
- **I**nstitutional strengthening of capacities
- **T**racking of progress through results-based monitoring, evaluation and learning
- **I**ncremental achievement of systematic disclosure



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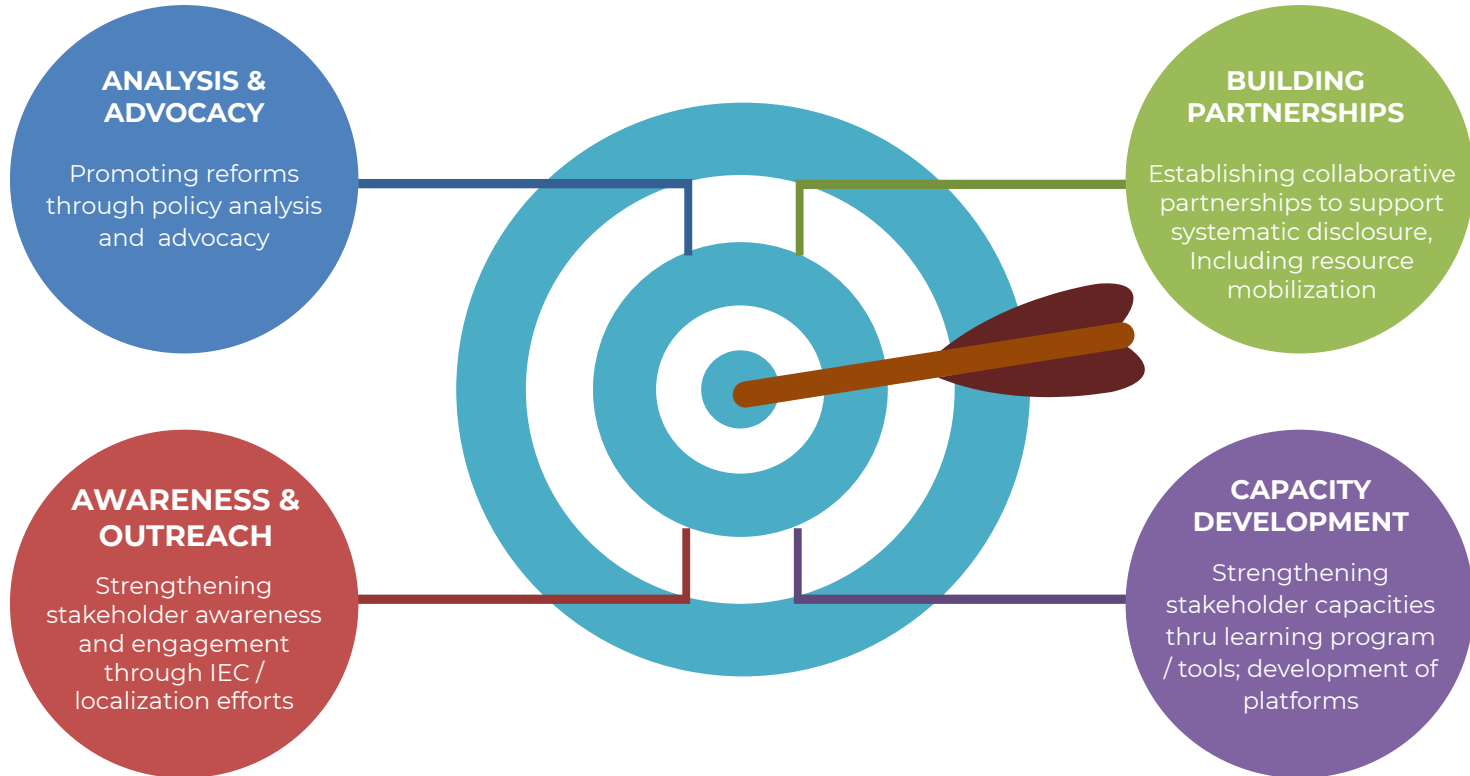


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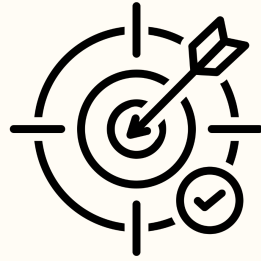
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Indicative Priority Action / Key Result Areas



EITI Key Result Areas:	INTENDED OUTCOMES
<p>Enhanced analysis and advocacy: <i>Promoting evidence-based reforms through policy analysis and advocacy</i></p>	<p>By the end of 2023, PH-EITI has:</p> <ol style="list-style-type: none"> 1. Supported, enacted and adopted evidence-based policy reforms in natural resource governance;
<p>Increased collaborative partnerships: <i>Establishing collaborative partnerships to support systematic disclosure, including resource mobilization</i></p>	<ol style="list-style-type: none"> 2. Increased initiatives for coordination and implementation of concrete actions to address institutional gaps in systematic disclosure;
<p>Transformative awareness and outreach: <i>Increasing stakeholder awareness and engagement through IEC / localization efforts</i></p>	<ol style="list-style-type: none"> 3. Improved awareness and support on EITI data disclosure among stakeholders;
	<ol style="list-style-type: none"> 4. Increased utilization of EITI data to promote greater transparency and accountability in the extractive sector both at the national and local levels; and,
<p>Institutionalized capacity development: <i>Strengthening institutional and stakeholder capacities</i></p>	<ol style="list-style-type: none"> 5. Strengthened institutional capacities of stakeholders to collect, generate and systematize disclosure of EITI data using participatory and inclusive approaches.



Long-term Objective

improved systematic disclosure and utilization of EITI data to strengthen transparency and accountability in the extractives sector in the country



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Key Result Areas:	DESIRED OUTCOMES <i>By the end of 2023, PH-EITI has:</i>	EXPECTED OUTPUTS / ACTIVITIES	TIMEFRAME		
			2021	2022	2023
ENHANCED ANALYSIS AND ADVOCACY: <i>Promoting evidence-based reforms through policy analysis and advocacy</i>	1. Supported, enacted and adopted evidence-based policy reforms in natural resource governance;	Policy Advocacy 1.1. Develop and build consensus on a Policy Reform Agenda to support systematic disclosure at the national, local and agency / industry levels 1.1.1. Review the findings of the Mainstreaming Feasibility Study			
		1.1.2. Identify policy reforms (agenda) that need to be undertaken to address findings at national, local and agency / industry levels, which includes but not limited to the following policy areas: <ul style="list-style-type: none"> • Proposed EITI Bill • Amendments to the Privacy Law, Revenue Code and other relevant laws and issuances • MCs, JMCs, DAOs and other relevant administrative issuances to strengthen the disclosure of EITI data (DOE, DBM, DOF, DILG, DENR etc) • Other relevant issuances to establish the enabling environment for systematic disclosure 1.1.3. Conduct discussion workshops with stakeholders to build consensus on the policy reform agenda			
		1.2. Formulate a policy advocacy action plan detailing the strategies (includes communication), activities, resources needed (including studies), roles and tasking, to pursue the Policy Reform Agenda			
		1.3. Implement various advocacy activities at various levels (executive, legislative, agency, stakeholder) to achieve policy agenda 1.4. Prepare relevant policy briefs and position papers to support various policy reform activities			



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Key Result Areas:	DESIRED OUTCOMES <i>By the end of 2023, PH-EITI has:</i>	EXPECTED OUTPUTS / ACTIVITIES	TIMEFRAME		
			2021	2022	2023
ENHANCED ANALYSIS AND ADVOCACY: <i>Promoting evidence-based reforms through policy analysis and advocacy</i>	1. Supported, enacted and adopted evidence-based policy reforms in natural resource governance;	Research and Analysis			
		1.5. Draft a Research Agenda to support the Policy Reform Agenda and the implementation of the Action Plan, including but not limited to the conduct of the following studies:			
		1.5.1. Salient provisions of the proposed EITI Bill			
		1.5.2. Proposed amendments to the Privacy Law, Revenue Code, and other relevant policy issuances			
		1.5.3. Rapid appraisal of the status and actions needed on pending MCs, JMCs, DAOs and other relevant issuances			
		1.5.4. Implications of the Mandanas Ruling to the fiscal management of revenues generated from extractives			
		1.5.5. Agency level and industry-wide gap analysis on systematic disclosure			
		1.5.6. Document Philippine experience and lessons learned on EITI subnational work			
	1.5.7. Capacity-development needs analysis of various stakeholders (Implementing agencies, CSOs, industry, Secretariat)				
	1.6. Conduct of studies identified in the Research Agenda				



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Key Result Areas:	DESIRED OUTCOMES By the end of 2023, PH-EITI has:	EXPECTED OUTPUTS / ACTIVITIES	TIMEFRAME		
			2021	2022	2023
INCREASED COLLABORATIVE PARTNERSHIPS: <i>Establishing collaborative partnerships to support systematic disclosure, including resource mobilization</i>	1. Increased initiatives for coordination and implementation of concrete actions to address institutional gaps in systematic disclosure;	1.1. Conduct consultations on the piloting collaborative partnerships to address gaps on systematic disclosure at the implementing agency and industry levels			
		1.1.1. Identify potential partners and pilot agency/agencies as well as companies: <ul style="list-style-type: none"> • Partnership with PSA on the systematic collection, collation and analysis of EITI Data • Partnership with NCIP to establish a system for monitoring royalty payments • Partnership with MGB / EMB to clarify roles and improve systems in the collection, analysis and disclosure of EITI data • Partnership with DOE to improve enabling policies to allow for disclosure of data in the oil and gas sector • Partnership with mining companies to pilot public EITI data disclosure 			
		1.1.2. Define terms of engagement, roles and responsibilities and resources needed			
		1.2. Formulate a mutually-agreed individual Systematic Disclosure Implementation Plan per partner / pilot implementing agency and company/ies based on consultations			
		1.3. Roll out of the individual implementation plans			
		1.4. Document implementation experience and learning			



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			2021	2022	2023
TRANSFORMATIVE AWARENESS AND OUTREACH: <i>Increasing stakeholder awareness and engagement through IEC / localization efforts</i>	1. Improved awareness and support on EITI data disclosure among stakeholders;	1.1. Formulate a communications plan 1.1.1. Define the desired concrete changes in knowledge, attitude and practices (KAP) of the target audience (implementing agencies, companies, CSOs and the Secretariat, LGUs, policy makers, media) 1.1.2. Identify the communication approaches, activities and tools (IEC materials) to achieve desired KAP changes 1.1.3. Define roles, resources needed and timeframes			
	2. Increased utilization of EITI data to promote greater transparency and accountability in the extractive sector both at the national and local levels; and,	1.2. Implement the Communication Plan and produce expected IEC materials 2.1. Draft a sub-nationalization / localization framework that promotes (i) inclusive participatory approaches in data disclosure and the (ii) utilization of disclosed data for greater transparency and accountability in natural resource governance at the local level 2.1.1. Conduct series of consultation workshops to develop and build consensus on the sub-nationalization / localization framework, using the results of documentation of experience and lessons learned 2.1.2. Agree on the piloting of the sub-nationalization / localization framework and draft an Implementation Plan 2.2. Rollout and monitor the progress of implementation of the plan			



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			2021	2022	2023
INSTITUTIONALIZED CAPACITY DEVELOPMENT: <i>Strengthening institutional and stakeholder capacities</i>	1. Strengthened institutional capacities of stakeholders to collect, generate and systematize disclosure of EITI data using participatory and inclusive approaches.	1.1. Enhance ORE platform to serve as the central repository of EITI data			
		1.1.1. Conduct of learning sessions on how to use the ORE platform with implementing agencies and companies			
		1.2. Establish relevant Reconciliation Technical Working Groups to coordinate needed actions to gather required data in order to reconcile identified EITI data variances			
		1.3. Develop a capacity development plan based on the training needs analysis (Output 1.5.7) that addresses specific capacity gaps and defines specific skills that needs to be strengthened			
		1.3.1. Develop relevant training modules			
		1.3.2. Roll out of the capacity development plan through the conduct of learning sessions and training workshops			



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			2021	2022	2023
PROGRAM MANAGEMENT AND ADMINISTRATION:	1. Established processes and working structures for effective implementation of the Action Plan	1.1. Conduct consultation workshops with various stakeholders in the formulation as well as build consensus and commitment around the Action Plan			
		6.1.1. Conduct of consultation workshops with various stakeholders (MSG, implementing agencies, industry, CSOs) to get inputs in the drafting of the Action Plan			
		6.1.2. Stakeholder presentation of the Action Plan to generate awareness and support on its implementation			
		6.2. Draft an annual Work and Financial plan that provides the details of the implementation of the various components of the Program including the implementation structure, tasking and roles of the members of the Secretariat and the various stakeholders, and the funding resources required			
		6.3. Formulate an M&E Plan that will track the status of implementation of expected outputs and monitor progress towards desired outcomes			
		6.4. Mobilize resources to support the various unfunded outputs and activities of the Action Plan			
		6.4.1. Project development and networking with potential development partners / donors			
		6.4.2. Writing of concept notes and proposals			
		6.4.3. Prepare project reports to donors			
		6.5. Prepare periodic reports to update the MSG and stakeholders on the implementation of the Action Plan			



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Information disclosure as a matter of routine business activity in all thematic areas of PH-EITI implementation, such as in contract transparency, government revenues, company payments, beneficial ownership, social and environmental expenditures, as well as gender and employment.



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The role of the PH-EITI MSG and PH-EITI secretariat is seen as evolving:

- To effectively monitor the comprehensiveness and reliability of the agency and company disclosures
- To substantively analyze the data, raises public awareness,
- To convene dialogues to inform policy, and develops recommendations for policy reforms.



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National Coordinator, Bantay Kita -
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